



## Insider's View of a Real-World Project

Performance Testing Composite Applications

presented by:

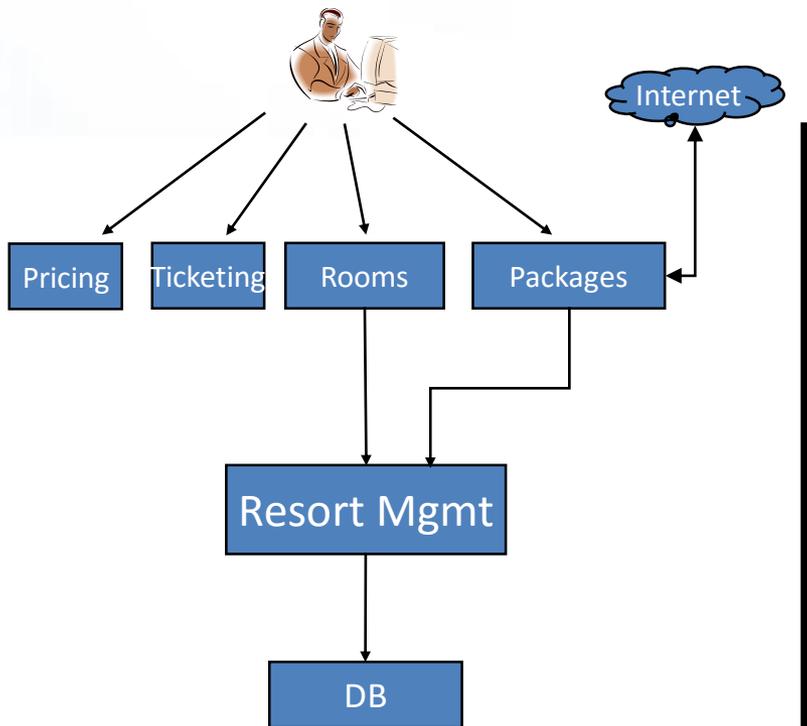
Terri Chu, Principal Consultant

# Agenda

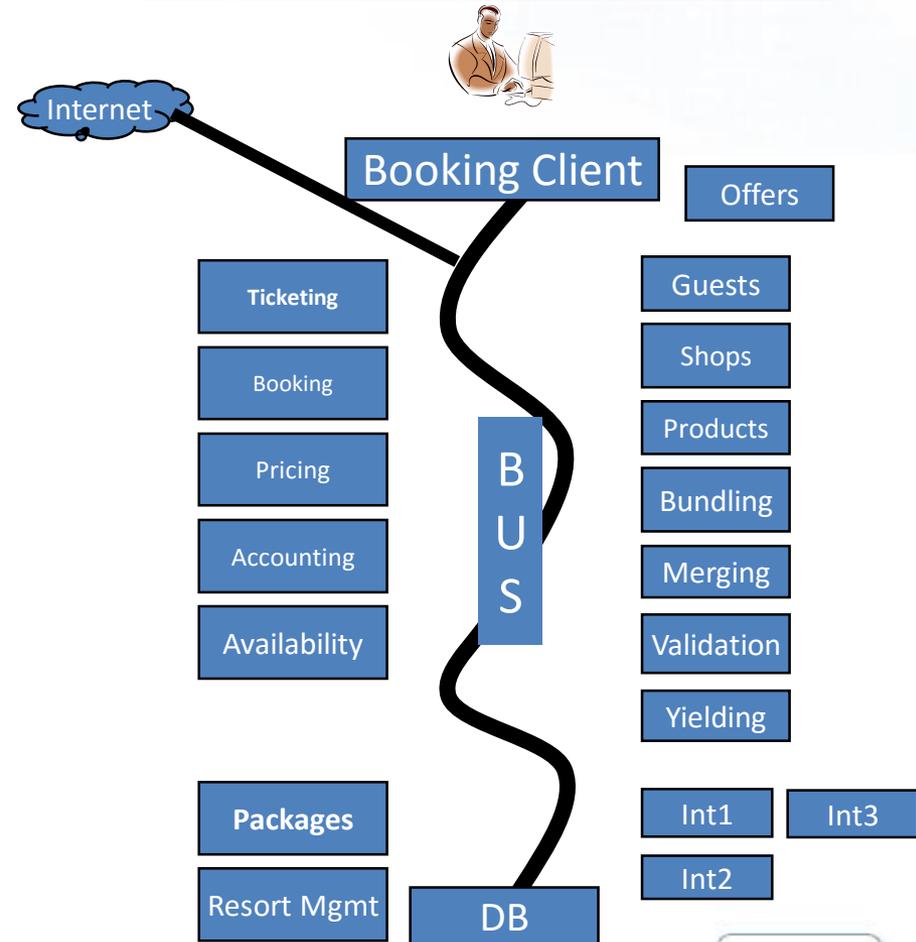
- Introduction
- System Background Information
- Goals, Challenges, Outcomes
- Questions

# The move into a "Composite"

## Silo'd Application Structure

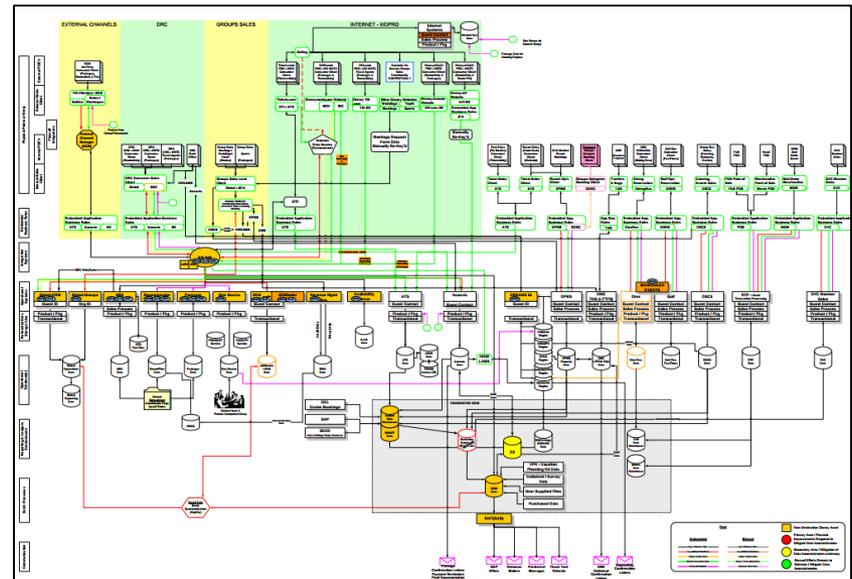


## Integrated Composite Architecture

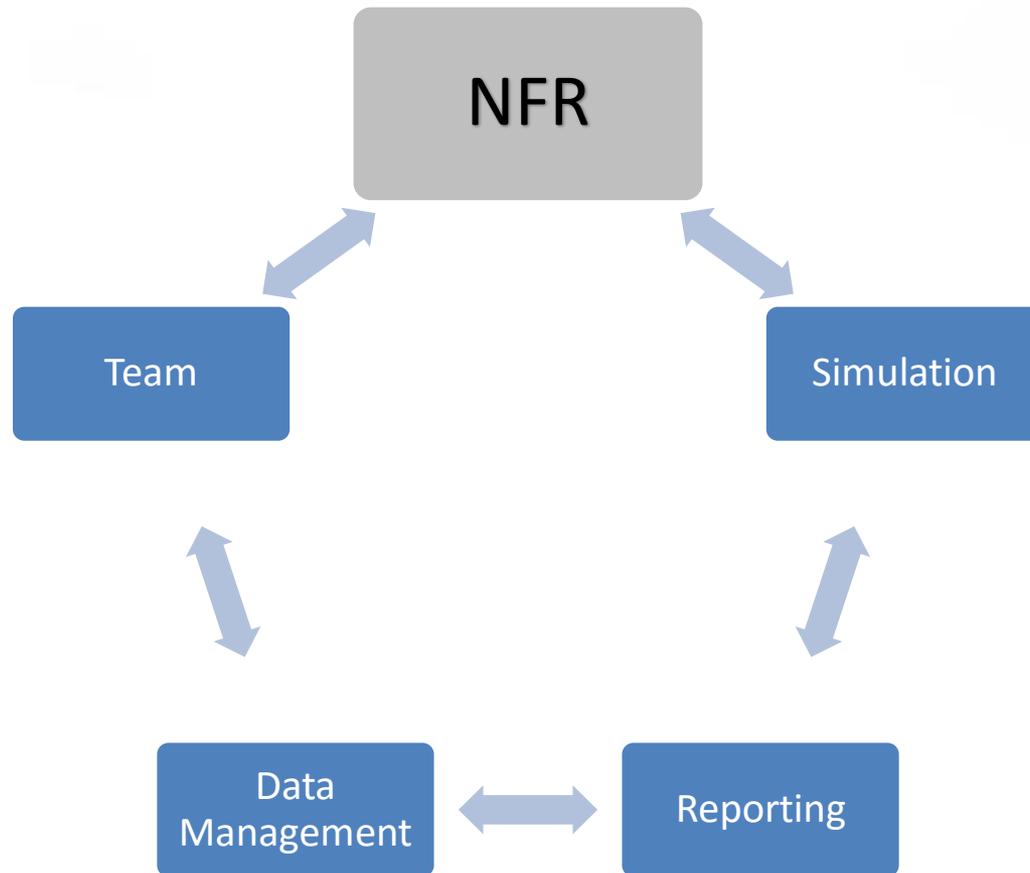


# System Background Info

- Reservation and Fulfillment System
- External/Internal Users
- Complex Architecture
- Quarterly Releases
- Small Test Team



# Composite: Effect on Testing



# Non-Functional Requirements

## *Challenges*

- Transaction naming conventions
- All response times tracked
- 15 user interfaces
- 5-10 scripts per application

**Information overload!**

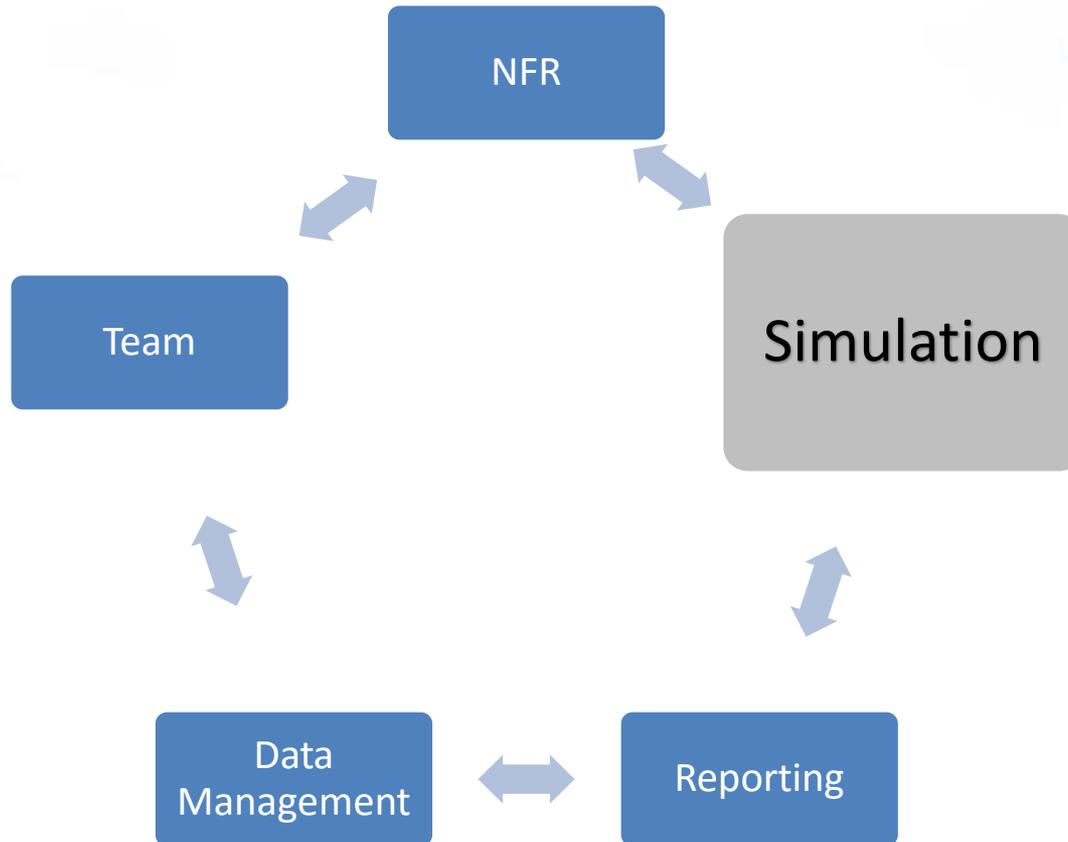
# Non-Functional Requirements

- Goals
  - ◆ Improve Reporting
  - ◆ Team Focus
- Solution
  - ◆ Application Level Key Performance Indicators (KPIs)

# NFR → KPI

- Application KPIs
  - ◆ *\_KPI\_ApplicationName\_TransactionName*
- KPI Criteria
  - ◆ Business Impact
  - ◆ Production Volume
  - ◆ Known Issues

# Composite: Effect on Testing



# Application Simulation Model

## *Challenges*

- Same goals every release
- “Success disasters”
- Production outages

# Application Simulation Model

- Goals
  - ◆ Evolving tests
  - ◆ Reduce Production outages
- Solutions
  - ◆ Application Throughput
  - ◆ KPI Mapping

# Model: Production Data

- Production logs
- Custom parsing tools
- Pivot Tables

Day	[19-Dec]
<b>Row Labels</b>	<b>Count of Operation</b>
+ 5	1
+ 6	5
+ 7	397
+ 8	549
+ 9	910
+ 10	976
- 11	1005
book	268
cancel	128
modify	85
retrieve	524
+ 12	820
+ 13	737
+ 14	806
+ 15	933
+ 16	796
+ 17	746
+ 18	631
+ 19	596
+ 20	657
+ 21	508
+ 22	148
+ 23	13
<b>Grand Total</b>	<b>11234</b>

# User Modelling

## *Challenges*

- 1:1 Applications to Test Scenarios
- Script updates tedious
- Inflexible solution

# User Modelling

- Goals
  - ◆ Reduce script maintenance
  - ◆ Improve communication
- Solutions
  - ◆ User Modelling
  - ◆ Script Modularization

# User Modelling Overview

## Business Workflows

- Developed from Production Logs
- Group Common Actions
- KPI Map to Actions
- Actions Map to Script Code

## UCML Diagram

- Review with BAs and Stakeholders
- Visual
- Easy to update

## Modularized Scripts

- "Single" script emulates entire application workflow set

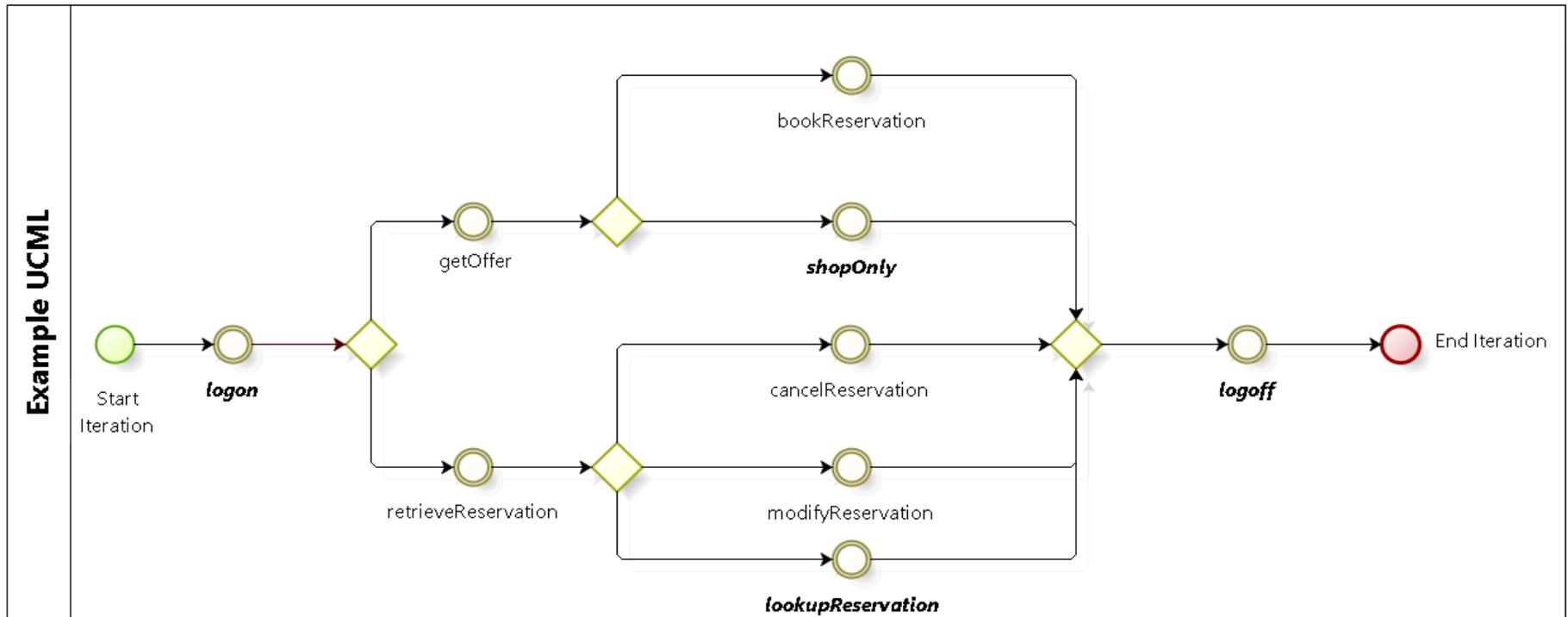
# User Model Creation

- Gather Production data for busiest hour

Operation	Source	Throughput (per Hour)	UCML Percentage
retrieveReservation	(from logs)	524	
getOffer	(from logs)	2,545	
bookReservation	(from logs)	268	
cancelReservation	(from logs)	128	
modifyReservation	(from logs)	85	

# User Model Diagram

- Create Partial UCML to fill in additional steps



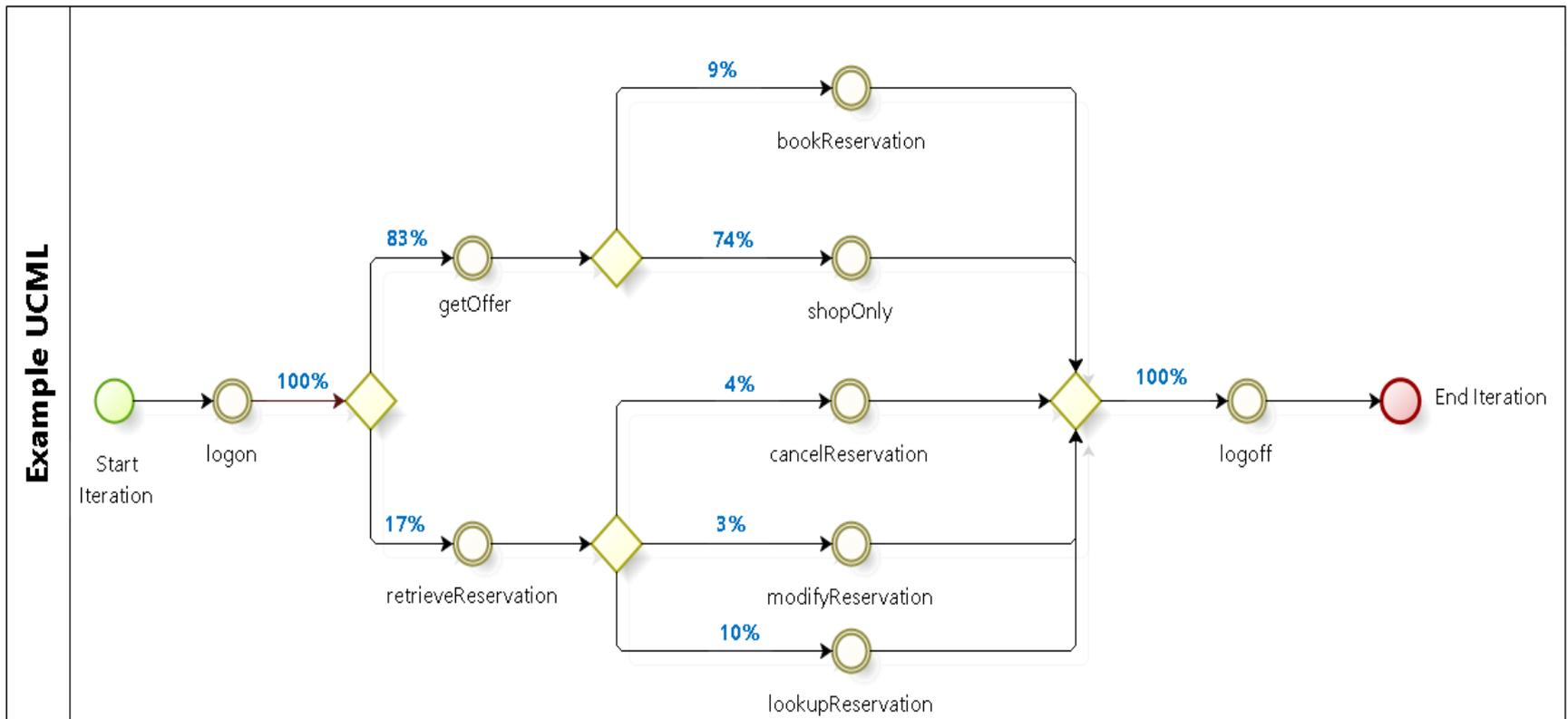
# User Model Creation

- Fill in previous table with additional steps
- Calculate missing throughput and UCML %

Operation	Source	Throughput (per Hour)	UCML Percentage
login	= retrieveReservation + getOffer	3,069	100%
retrieveReservation	(from logs)	524	17%
getOffer	(from logs)	2,545	83%
bookReservation	(from logs)	268	9%
shopOnly	= getOffer - bookRes	2,277	74%
cancelReservation	(from logs)	128	4%
modifyReservation	(from logs)	85	3%
lookupReservation	= retrieveReservation - cancelRes - modifyRes	311	10%
logoff	= login	3,069	100%

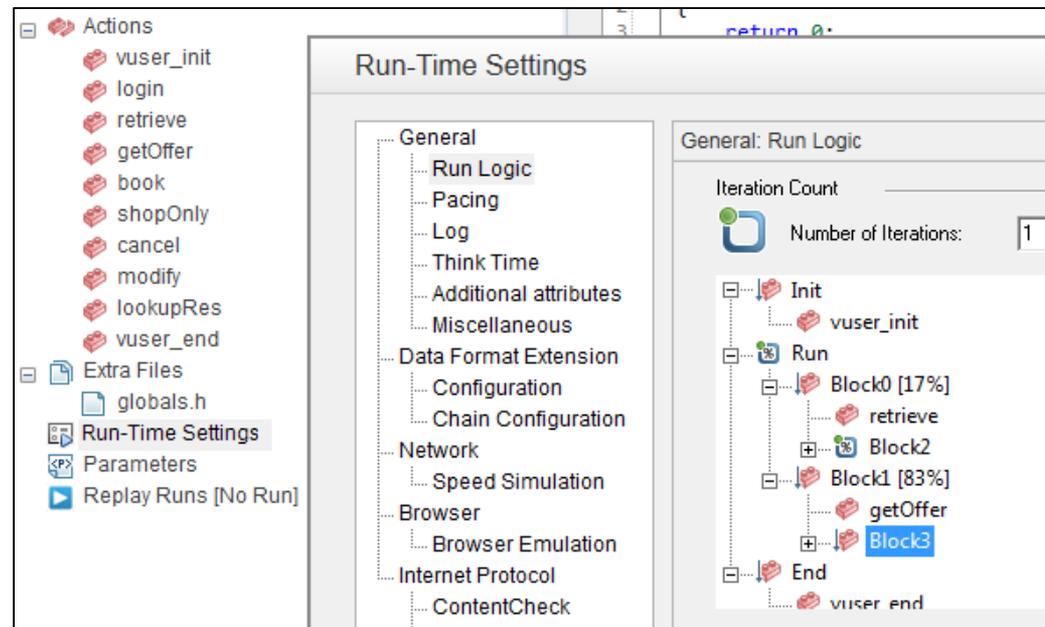
# User Model Diagram

- Finished User Model

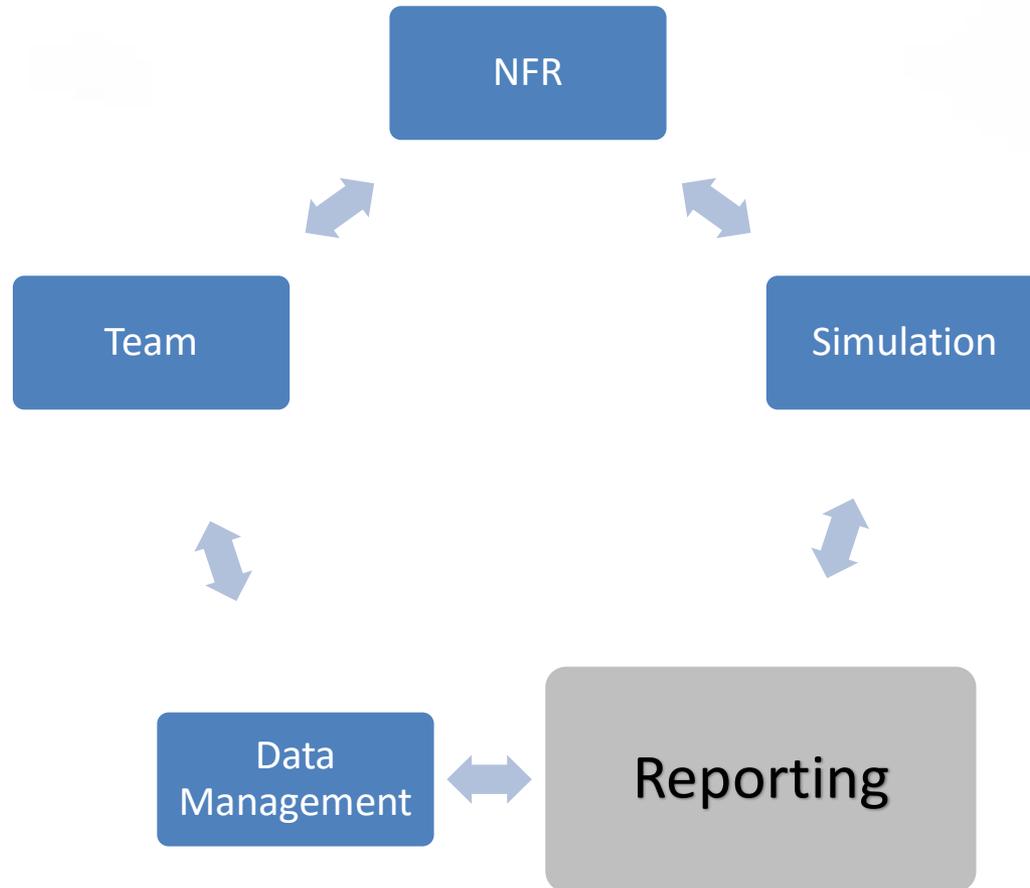


# Modularized Scripts

- Action/Functions map to UCML
- Control via code OR tool feature



# Composite: Effect on Testing



# Reporting: KPI Comparison

## *Challenges*

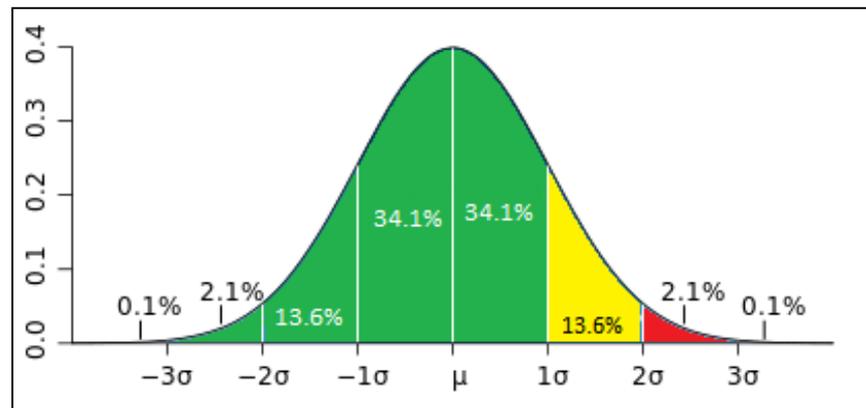
- Daily Tests
- Goals = Previous Release Avg. 3 “Green” + 10%
- Manual tracking via spreadsheet

# Reporting: KPI Comparison

- Goals
  - ◆ Eliminate chasing *ghosts*
  - ◆ Improve performance of each Release
- Solutions
  - ◆ KPI Targets by Standard Deviation
  - ◆ Automated KPI Comparison

# KPI by Standard Deviation

- Baseline = Best run from previous Release
- New Goals
  - ◆ Green  $\leq$  Average Response Time +  $1\sigma$
  - ◆ Yellow  $\leq$  Avg. Response Time +  $2\sigma$
  - ◆ Red  $\geq$  Avg. Response Time +  $2\sigma$



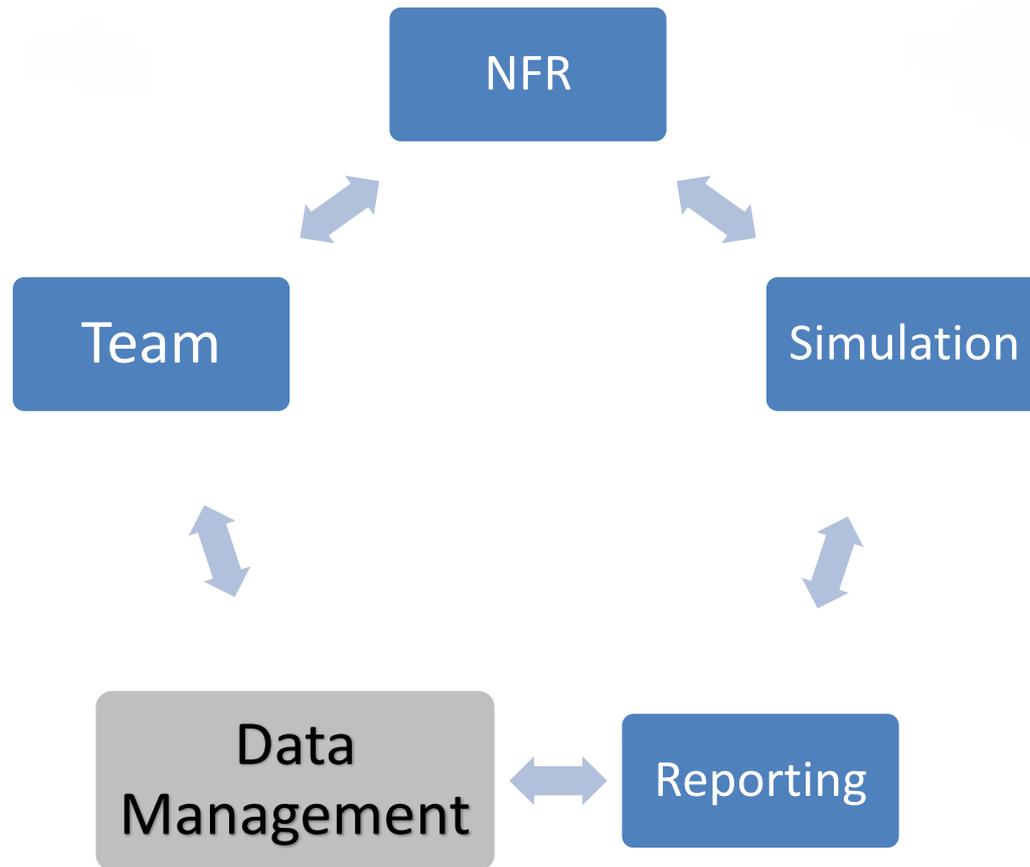
# Automated KPI Sheet

- Excel macro mined results from tool with button click
- Dashboard for system health
- Faster Results
- Eliminate Human Factor

	A	B	D	E	F	G	H	I	M	N	O	P
1												
2				PM	AM	AM	AM	PM	PM	PM	AM	Delta
3		<b>Transaction Name</b>	<b>Spring Goal - sec</b>	16-Sep	17-Sep	18-Sep	19-Sep	20-Sep	21-Sep	22-Sep	23-Sep	
4	Target =	Cancel Table Req. No generation	1.70	1.44	1.08	1.71	1.62	1.50	1.42	7.37	1.61	+0.09
5	Fall+10%	Cancel Table Req.	8.30	7.96	6.59	8.36	8.20	7.64	7.03	19.79	7.78	+0.52
6		Cancel Table UPR Request	3.30	3.00	2.40	3.13	2.88	3.05	2.87	20.87	2.83	+0.47
7		Cancel Table Top	3.30	2.97	2.34	3.11	2.83	2.89	2.82	18.64	3.07	+0.23
8		Cancel Table Update Count	1.00	0.81	0.64	0.85	0.78	0.83	0.85	8.23	0.83	+0.17
9		Health Reservation	3.90	4.19	3.31	4.47	4.26	4.20	3.22	24.83	3.20	+0.70
10		Business Request Reservation	1.50	1.31	1.03	1.33	1.21	1.26	1.34	8.18	1.42	+0.09
11		Table Service Req	2.70	2.30	1.92	2.54	2.37	2.37	2.26	11.58	2.59	+0.11
12		Table Service UPR Request	4.10	3.74	3.00	3.76	3.54	3.76	3.63	18.44	3.56	+0.54



# Composite: Effect on Testing



# Data Management

## *Challenges*

- Varied mix of data storage
- Complex data requirements
- Little variability in existing data
- Production DB updates rare and costly

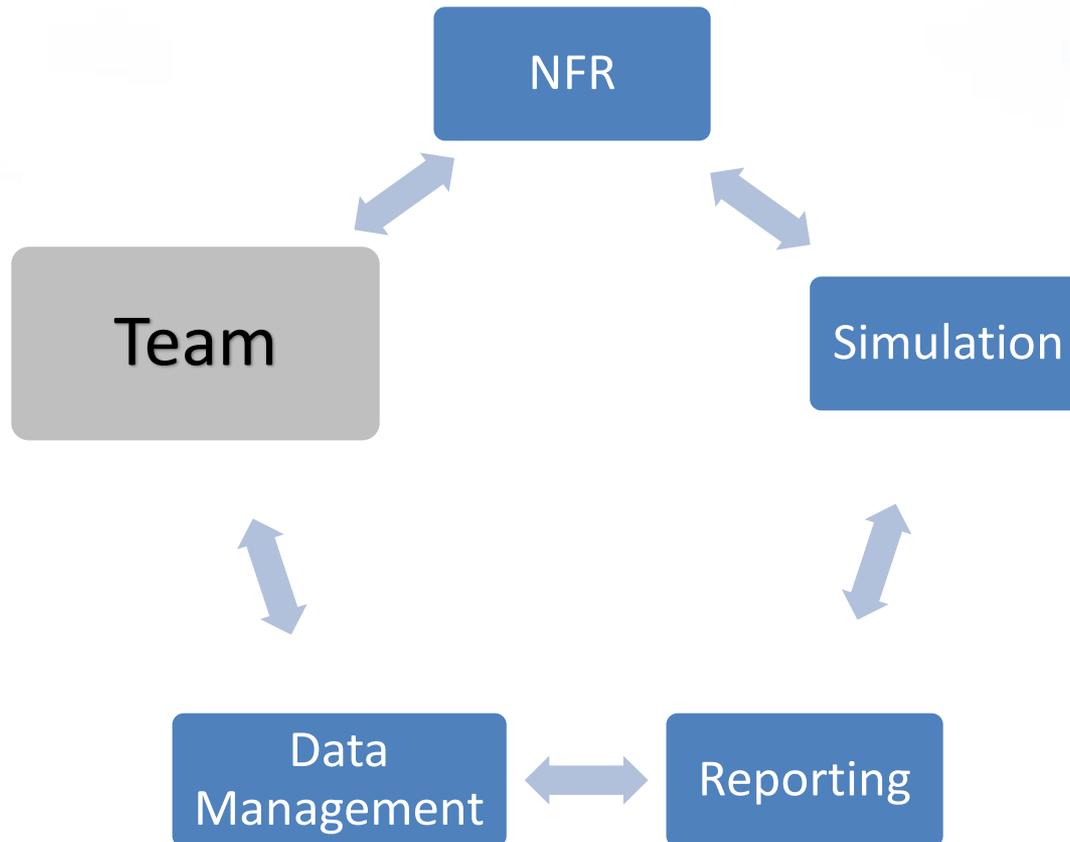
# Data Management

- Goals
  - ◆ Consolidate to one data management solution
  - ◆ Repeatable data generation
- Solutions
  - ◆ Custom Data Warehouse created by team
  - ◆ Scheduled Data Generation

# Data Management: VINO

- VINO = VTS Input 'N' Output
- Internally developed on top of existing tool
- Integrated with testing tools
- Stable, mature data storage system

# Composite: Effect on Testing



# Team

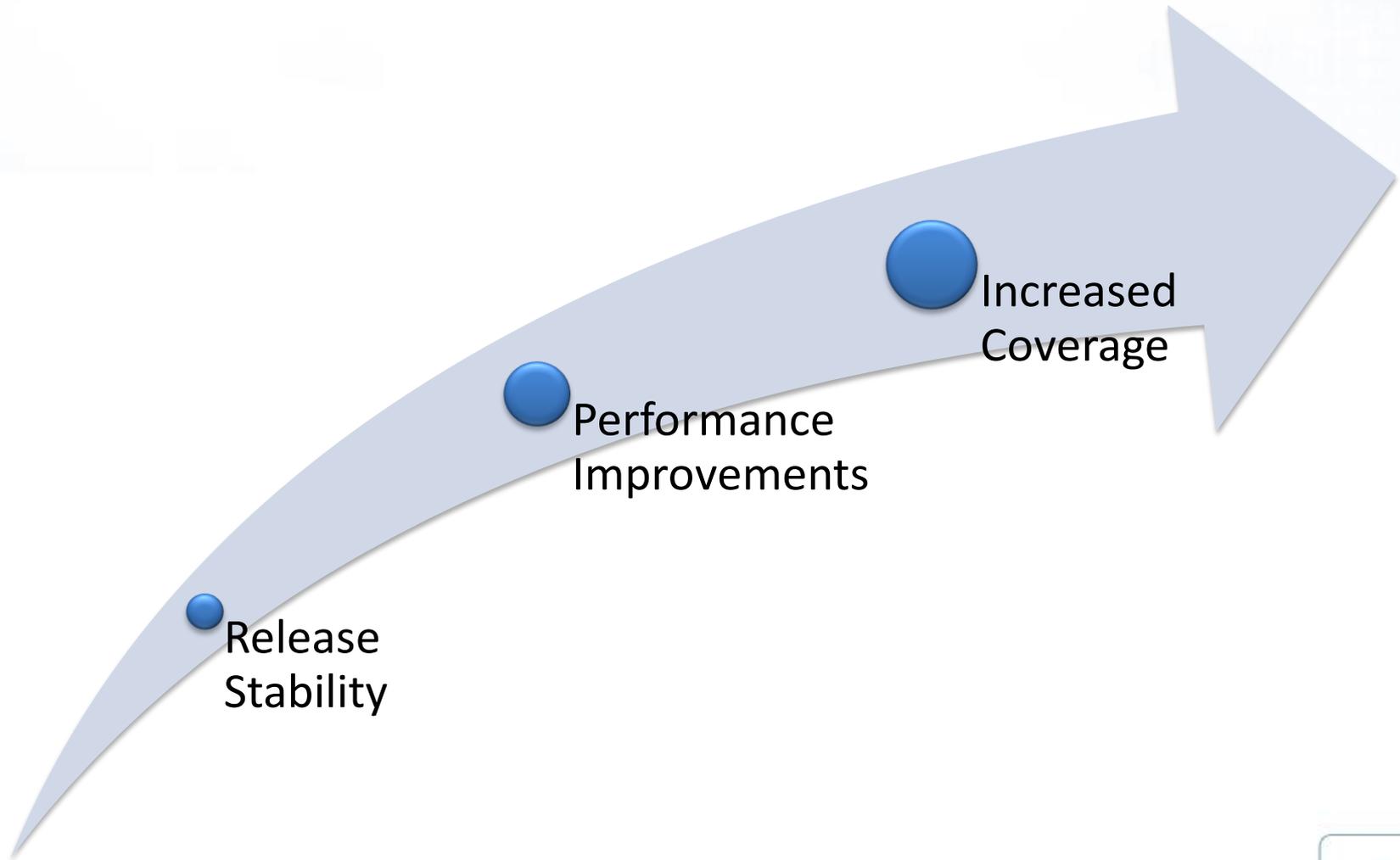
## *Challenges*

- Small team
- Volatile schedule
- Performance test life cycle steps skipped

# Team

- Goals
  - ◆ Support 3 builds per week
- Solutions
  - ◆ Mostly Rural Team
  - ◆ Continuous Testing

# After-effects



# Questions

**Thank you!**